ASSISI Phases in Becoming Ecological Leaders

| STEP | WHOLE ORGANISATION PLANNING | LEARNING PROCESSES | ETHICAL RESOURCE USE | CULTIVATING GROUNDS | COMMUNITY RELATIONSHIPS | RELIGIOUS DIMENSION |
|--------------------|--|--|--|--|--|---|
| 1. Awareness | Realisation that ecological sustainability needs to become a focus. Finding out about Earthcare and ASSISI. Understanding the need for a whole community approach. | Understanding the need to educate for ecological conversion and ecological sustainability. Seeing possibilities for ecological conversion and ecological sustainability. Some environmental issues may be in the process of being addressed. | Understanding that global resources are finite and should be used prudently. Realising that resources can be managed in an ecologically sustainable way. Individuals promote ecologically sustainable options. | Understanding our role as caretakers of Earth. Realising that grounds provide opportunities for interconnection with Creation and cultivating the garden planet. | Understanding our place in the community. Recognising the need for whole organisation and local community involvement in order to bring about ecological conversion and achieve ecological sustainability. | Understanding that 'integrity of creation' is a fundamental part of Catholic Social Teaching. Realising that ecological prayer and liturgy need to become part of the organisation's ethos. |
| 2. Discovering | Discovering ASSISI. Participating in ASSISI's whole organisation planning and strategy process for ecological sustainability. Forming a planning committee with representatives from all the sub-committees. Developing an environmental management plan (EMP) as a subset of the organisation's strategic plan. Identifying and planning environmental projects in one or two key areas. Identifying early indicators of success in targeted areas. | Forming an ecological learning sub-committee to identify and assess formation and learning materials and to discover ecological links. Exploring and accessing relevant information about ecological conversion and ecological sustainability. | Discovering a new perspective that 'resources' are gifts of creation from God. All individuals within the organisation measure their individual ecological footprint. Forming an ecological audit sub-committee to conduct an ecological audit of the organisation using the Earthcare Energy Carbon Intelligence System (ECIS). | Forming a sub-committee to co-create the grounds of the organisation. Sub committee accesses information about the local catchment area and discovers the local endemic species. Sub committee makes contact with the local council to discover programs and funding available for grounds projects. | Initiating the ASSISI process. Forming a community sub-committee to assist with building living relationships both within the organisation and with local community groups. Inviting guests to address the community about ecological conversion and ecological sustainability. Organising professional learning opportunities through ASSISI Facilitators. | Whole organisation planning of: Prayer/Liturgy/special feasts of the environment. Staff development with a focus on Creation theology. Developing prayer, liturgy and ritual around thanksgiving for the gifts of Creation |
| 3. Transforming | Holding ongoing conversation about ecological conversion and ecological sustainability. Integrating ecological sustainability as a core part of the strategic planning process. Transforming policies and practices so that they reflect ecological conversion and ecological sustainability. Reviewing indicators relevant to the target areas. | Conducting a learning materials audit. Facilitating educational processes to foster ecological conversion and ecological sustainability. Integrating specific ecological concepts and content into Programmes. Including hands-on activity based learning opportunities. | Conducting the ecological audit (ECIS). Observing, designing and constructing a systems approach to reduce, reuse and recycle and capturing this in an action plan. Setting benchmarks and further developing strategies to reduce the ecological footrprint. | Conducting an audit of the school grounds. Encouraging participation in the audit process. Audit reveals relevant environmental issues. Subcommittee develops an action plan based on achievable objectives. | Organising professional learning opportunities through ASSISI to deepen understanding of and commitment to Ecological Conversion and Ecological Sustainability. Whole organisation and community participation in service projects for environmental refugees and targeted areas in the organisation. | Establishing special environment days on organisations calendar. Developing service projects for environmental refugees/Missions. Identifying each person's ecological vocation. |
| 4. Sustaining | Developing action plans in all focus areas to give substance to the audit findings. Integrating ecological sustainability into all elements of organisational planning, including the EMP. Developing a clear succession plan for those in positions of responsibility. Ensuring governance structures and processes reflect a commitment to informed and equitable ecological decision-making. Organisations are invited to seek Earthcare accreditation. | The organisation is in a visible process of continuous learning and systems improvement. There is a marked difference in attitudes towards sustainable practices revealed in social, spiritual and behavioural practices and technical and logistical systems. | Ongoing reports (ECIS) enable sustainable limits of consumption to be discerned. Sub-committee communicates regular updates about its ecological footprint. Audit sub-committee presents to the Planning committee a proposal for offsetting, a proposal to seek Earthcare accreditation and the action plan which is integrated into the EMP. | Carrying out agreed strategies and actions. The action plan has been passed on to the environment planning committee, prioritised and integrated into the EMP. The EMP is in place and strategies are progressively implemented. Evaluation and review structures are established. | Collaborative partnerships are formed and the local community become involved with the organisation in a process of continuous learning and systems improvement. Participating in forums, projects and programmes through a network of supporting organisations. Working with one's ecological vocation within the organisation and local community. | Embedding of Catholic Social Teaching about ecology, sustainable living, creation theology and creation spirituality across the organisation. Developing each person's ecological vocation. |
| 5. Celebrating | Action plans have been finalised in all focus areas. The planning committee has integrated and prioritised action plans. Together with community partners areas of needs are recognised in both local and global contexts and appropriate responses devised (including immersion programs). Opportunities are provided for celebrating success across all dimensions. Opportunities are provided for whole organisation collaboration and learning across committees. Effective integration has been achieved with national initiatives. | All programmes, resources and materials reflect the ecological dimension. Everyone in the organisation understands and shares their ecological conversion. Immersion programmes have been incorporated as part of the organisation's learning experiences, which expose the whole organisation to the links between environmental degradation, poverty and injustice. | The EMP is being followed, purchasing is being integrated and ongoing data collection is used to evaluate the effectiveness of the plan. The organisation and community members participate in activities that exemplify 'best practice'. | <text><text><text></text></text></text> | Celebrating joint initiatives. Inviting National and International guests involved in ecological sustainability, to address the organisation and broader community at learning forums. Identifying local and global needs and mobilising the network of organisations to form project groups to respond to the needs. Collaborating to apply for major grants. | Outreach to other organisations in the Diocese as part of the organisation's ecological mission. Involvement in diocesan-wide environmental service projects. Reaching out to the broader community where there is need. Celebrating the diversity of ecological vocations in the organisation and community. |
| 6. Leading | The organisation shows commitment to an EMP as part of the organisation's strategic plan. Effective action plans are in place and are regularly reviewed. Objectives for all focus areas are being met. Progress is reported in the organisation's annual report. The organisation is a model for others to follow and a logical and holistic plan is evident. Organisations are invited to participate in a whole system review to ensure ongoing learning and improvement. The learning community connects with other communities to create a new strategic plan to tackle larger local and global environmental and social issues. | The organisation offers programmes, resources, materials and lived experience to others in local and global contexts. Successful immersion programmes are a feature of organisational life, with international participation. | All objectives for ethical resource use are achieved: purchasing, resource use and waste management are integrated across the whole organisation. "Best practice" is employed emphasising sustainability of resources and minimal environmental impact. Learning opportunities are incorporated and encouraged. Progress is visible and is reported. The organisation is an example for others to follow. | The way the grounds are cultivated is consistent with the principles of ecological sustainable development. A personal commitment to the grounds is demonstrated. The grounds are a diverse learning environment that contribute ecological value to the local and global environments and are a model for others to follow. | Networking at Local, National and International levels. Organisation and local community witness to the community at large with exemplary projects and programmes. Sustained outreach to social justice projects locally and globally. Working alongside other organisations and communities in helping them on their journey to ecological sustainability. Initiating joint venture projects. | Continued integration of religious education and ecological conversion in whole organisation planning. Communication, liturgy, prayer reflect a whole organization commitment to an ecological vocation. Sharing with organisations in other locations. Leading the development of ecological vocations in the community. |

Adapted Jacqui Remond and Megan Seneque (2009) from On Holy Ground NSW to include phase names from DEECD The Victorian EfS Implementation Guide 2007 and developed to suit Catholic Organisations.



O EMP = Environmental Management Plan